Case Management - Non-Medical, Targeting Substance Use Disorders	Pg
Service Category Definition - State Services	1
How a Case Manager Helps with the Treatment Process - Sunrisehouse.com, June 2019	
Non-Medical CM Targeting SUD - Feedback from Providers and People Living With HIV - TRG PowerPoint, September 2018	10
<ul> <li>SAMHSA Letter re substance use, HIV and viral hepatitis</li> <li>SAMHSA Asst Secretary for Mental Health and Substance Use, November 2018</li> </ul>	

Local Service Category:	Care Coordination (Non-Medical Case Management) Targeting Substance Use Disorder		
Amount Available:	To be determined		
Unit Cost			
Budget Requirements or Restrictions ( <b>TRG Only</b> ):	Maximum 10% of budget for Administrative Cost. Direct medical costs and Substance Abuse Treatment/Counseling cannot be billed under this contract.		
DSHS Service Category Definition:	<b>Care Coordination</b> is a continuum of services that allow people living with HIV to be served in a holistic method. Services that are a part of the Care Coordination Continuum include case management, (both medical and non-medical, outreach services, referral for health care, and health education/risk reduction.		
	<b>Non-Medical Case Management (N-MCM)</b> model is responsive to the immediate needs of a person living with HIV (PLWH) and includes the provision of advice and assistance in obtaining medical, social, community, legal, financial, entitlements, housing, and other needed services.		
	<b>Non-Medical Case Management Services (N-MCM)</b> provide guidance and assistance in accessing medical, social, community, legal, financial, and other needed services. N-MCM services may also include assisting eligible persons living with HIV (PLWH) to obtain access to other public and private programs for which they may be eligible, such as Medicaid, Medicare Part D, State Pharmacy Assistance Programs, Pharmaceutical Manufacturer's Patient Assistance Programs, other state or local health care and supportive services, or health insurance Marketplace plans. This service category includes several methods of communication (e.g., face-to- face, phone contact, and any other forms of communication) as deemed appropriate by the Texas DSHS HIV Care Services Group Ryan White Part B program.		
	Limitation: Non-Medical Case Management services do not involve coordination and follow up of medical treatments.		
Local Service Category Definition:	Non-Medical Case Management: The purpose of Non-Medical Case Management targeting Substance Use Disorders (SUD) is to assist PLWHs with the procurement of needed services so that the problems associated with living with HIV are mitigated. N-MCM targeting SUD is intended to serve eligible people living with HIV in the Houston EMA/HSDA who are also facing the challenges of substance use disorder. Non-Medical Case Management is a working agreement between a PLWH and a Non-Medical Case Manager for an indeterminate period, based on PLWH need, during which information, referrals and Non-Medical Case Management is provided on an as- needed basis and assists PLWHs who do not require the intensity of Medical Case Management. Non-Medical Case Management is both office-based and field based. N-MCMs are expected to coordinate activities with referral sources where newly-diagnosed or not-in-care PLWH may be identified, including substance use disorder treatment/counseling and/or recovery support personnel. Such incoming referral coordination includes meeting prospective PLWHs at the referring provider location in order to develop rapport with and ensuring sufficient support is available. Non-Medical		

P			
	Case Management also includes follow-up to re-engage lost-to-care patients. Lost-to-care patients are those PLWHs who have not returned for scheduled appointments with the provider nor have provided updated information about their current Primary Medical Care provider (in the situation where PLWH may have obtained alternate service from another medical provider). Contractor must document efforts to re-engage lost- to-care patients prior to closing patients in the CPCDMS. Non-Medical Case Management extends the capability of existing programs by providing "hands-on" outreach and linkage to care services to those PLWH who are not currently accessing primary medical care services.		
Target Population (age,	Non-Medical Case Management targeting SUD is intended to serve		
gender, geographic, race, ethnicity, etc.):	<ul> <li>eligible people living with HIV in the Houston EMA/HSDA, especially those underserved or unserved population groups who are also facing the challenges of substance use disorder. The target populations should also include individuals who misuse prescription medication or who use illegal substances or recreational drugs and are also: <ul> <li>Transgender,</li> <li>Men who have sex with men (MSM),</li> <li>Women or</li> </ul> </li> </ul>		
	<ul> <li>Incarcerated/recently released from incarceration.</li> </ul>		
Services to be Provided:	<b>Goals:</b> The primary goal for N-MCM targeting SUD is to improve the health status of PLWHs who use substances by promoting linkages between community-based substance use disorder treatment programs, health clinics and other social service providers. N-MCM targeting SUD shall have a planned and coordinated approach to ensure that PLWHs have access to all available health and social services necessary to obtain an optimum level of functioning. N-MCM targeting SUD shall focus on behavior change, risk and harm reduction, retention in HIV care, and lowering risk of HIV transmission. The expectation is that each Non- Medical Case Management Full Time Equivalent (FTE) targeting SUD can serve approximately 80 PLWHs per year.		
	<b>Purpose:</b> To promote Human Immunodeficiency Virus (HIV) disease management and recovery from substance use disorder by providing comprehensive Non-Medical Case Management and support for PWLH who are also dealing with substance use disorder and providing support to their families and significant others.		
	<b>N-MCM targeting SUD</b> assists PLWHs with the procurement of needed services so that the problems associated with living with HIV are mitigated. <b>N-MCM targeting SUD</b> is a working agreement between a person living with HIV and a Non-Medical Case Manager (N-MCM) for an indeterminate period, based on identified need, during which information, referrals and Non-Medical Case Management is provided on an as- needed basis. The purpose of <b>N-MCM targeting SUD</b> is to assist PLWHs who do not require the intensity of <i>Clinical or Medical Case Management</i> . <b>N-MCM targeting SUD</b> is community-based (i.e. both office- and field-based). This Non-Medical Case Management targets PLWHs who are also dealing with the challenges of substance use disorder. N-MCMs also provide "hands-on" outreach and linkage to care services to those PLWHA who are not currently accessing primary medical care services.		

	Efforts may include coordination with other case management providers to ensure the specialized needs of PLWHs who are dealing with substance use disorder are thoroughly addressed. For this population, this is not a duplication of service but rather a set of agreed upon coordinated activities that clearly delineate the unique and separate roles of N-MCMs and medical case managers who work jointly and collaboratively with the PLWH's knowledge and consent to partialize and prioritize goals in order to effectively achieve those goals.
	N-MCMs should provide activities that enhance the motivation of PLWHs on N-MCM's caseload to reduce their risks of overdose and how risk- reduction activities may be impacted by substance use and sexual behaviors. N-MCMs shall use motivational interviewing techniques and the Transtheoretical Model of Change, (DiClemente and Prochaska - Stages of Change). N-MCMs should promote and encourage entry into substance use disorder services and make referrals, if appropriate, for PLWHs who are in need of formal substance use disorder treatment or other recovery support services. However, N-MCMs shall ensure that PLWHs are not required to participate in substance use disorder treatment services as a condition for receiving services.
	For those PLWH in treatment, N-MCMs should address ongoing services and support for discharge, overdose prevention, and aftercare planning during and following substance use disorder treatment and medically- related hospitalizations.
	N-MCMs should ensure that appropriate harm- and risk-reduction information, methods and tools are used in their work with the PLWH. Information, methods and tools shall be based on the latest scientific research and best practices related to reducing sexual risk and HIV transmission risks. Methods and tools must include, but are not limited to, a variety of effective condoms and other safer sex tools as well as substance abuse risk-reduction tools, information, discussion and referral about Pre- Exposure Prophylactics (PrEP) for PLWH's sexual or drug using partners and overdose prevention. N-MCMs should make information and materials on overdose prevention available to appropriate PLWHs as a part of harm- and risk-reduction.
	Those PLWHs who choose to access primary medical care from a non- Ryan White source, including private physicians, may receive ongoing Non-Medical Case Management services from provider.
Service Unit Definition(s) ( <b>TRG Only</b> ):	One unit of service is defined as 15 minutes of direct services or coordination of care on behalf of PLWH.
Financial Eligibility:	Refer to the RWPC's approved <i>Financial Eligibility for Houston EMA Services</i> .
Client Eligibility:	PLWHs dealing with challenges of substance use/abuse and dependence. Resident of the Houston HSDA.
Agency Requirements ( <b>TRG Only</b> ):	These services will comply with the TRG's published <b>Non-Medical Case</b> <b>Management Targeting Substance Use Disorder</b> Standards of Care and policies and procedures as published and/or revised, including linkage to the CPCDMS data system as well as DSHS Universal Standards and Non-

	Medical Case Management Standards of Care.
	<b>Non-Medical Case Management targeted SUD</b> must be planned and delivered in coordination with local HIV treatment/prevention/outreach programs to avoid duplication of services and be designed with quantified program reporting that will accommodate local effectiveness evaluation. Subrecipients must document established linkages with agencies that serve PLWH or serve individuals who are members of high-risk population groups (e.g., men who have sex with men, injection drug users, sex-industry workers, youth who are sentenced under the juvenile justice system, inmates of state and local jails and prisons). Contractor must have formal collaborative, referral or Point of Entry (POE) agreements with Ryan White funded HIV primary care providers.
Staff Requirements:	Minimum Qualifications:
	<b>Non-Medical Case Management Workers</b> must have at a minimum a Bachelor's degree from an accredited college or university with a major in social or behavioral sciences. Documented paid work experience in providing services to PLWH may be substituted for the Bachelor's degree requirement on a 1:1 basis (1 year of documented paid experience may be substituted for 1 year of college). All Non-Medical Case Management Workers must have a minimum of one (1) year work experience with PLWHA and/or substance use disorders.
	<u>Supervision:</u> The Non-Medical Case Management Worker must function within the clinical infrastructure of the applicant agency and receive ongoing supervision that meets or exceeds TRG's published <b>Non-Medical Case</b> <b>Management Targeting Substance Use Disorder</b> Standards of Care.
Special Requirements (TRG Only):	Must comply with the Houston EMA/HSDA Standards of Care. The agency must comply with <b>the DSHS Universal Standards and non-Medical Case Management Standards of Care</b> . The agency must have policies and procedures in place that comply with the standards <i>prior</i> to delivery of the service.
	Contractor must be licensed in Texas to directly provide substance use treatment/counseling.

#### FY 2021 RWPC "How to Best Meet the Need" Decision Process

Step in Process: Council		Date: <b>06/11/2020</b>		
Recommendations:	Approved: Y: No:	If approve	ed with changes list	
Recommendations.	Approved With Changes:	changes b	-	
1.	Approved with changes	Changes	clow.	
1.				
2.				
3.				
Step in Process: Steering Committee		Date: 06/04/2020		
Recommendations:	Approved: Y: No:	If approve	ed with changes list	
	Approved With Changes:	changes b	es below:	
1.	-			
2.				
3.				
Step in Process: Quality Improvement Committee		Date: 05/19/2020		
Recommendations:	Approved: Y: No:	If approved with changes list		
	Approved With Changes:	changes b	-	
1.				
2.				
3.				
Step in Process: HTBMTN Workgroup #2		Date: 04/21/2020		
Recommendations:	Financial Eligibility:			
1.				
2.				
3.				

# How a Case Manager Helps with the Treatment Process

Written by: Editorial Staff Last updated on June 25, 2019

A <u>case manager</u> is an advocate who takes on clients with complex issues and finds integrated treatment options beyond just detox and rehabilitation. Although case management has roots in social work, the position does not involve training to become a social worker and instead involves working across multiple disciplines to help clients get services they need to maintain a healthy lifestyle. The job has become increasingly popular since the 1980s, especially for those overcoming addiction or substance abuse.

#### **Types of Treatment Case Managers**

- Broker/generalist
- Strengths-based perspective
- Assertive community treatment
- Clinical/rehabilitation

#### What Case Managers Do

- Screening and assessment
- Brokering for resources
- Developing case plans
- Determining eligibility for benefits
- Evaluating Progress

Case managers are involved in multiple therapeutic and medical disciplines, including helping ex-convicts, people with chronic or mental illnesses, homeless and formerly homeless individuals, and those overcoming addiction. <u>The position</u> requires advocating for all kinds of assistance, including help with prescription medications, routine doctors' appointments, housing, job retraining, and more. Case managers typically work with multiple clients at once through an organization like a hospital or charity; however, case managers tend to focus on one discipline, such as substance abuse.

It is important for case managers to have some <u>core competencies</u>. These include:



•

Understanding models

of addiction and substance abuse, especially as these relate to finding treatment and other resources

- Describe these philosophies and scientific approaches to their client to help focus treatment
- Recognize the importance of family, social networks, and community on the treatment and recovery plan
- Maintain working knowledge of treatment options, including government, insurance, and more
- Understand diverse cultures to incorporate cultural differences as a way of supporting treatment rather than working against it
- Appreciate and promote an interdisciplinary approach to addiction treatment

There are a few types of case managers, and each has basic expectations for how their job will be performed.

### **Case Management Models**

There are four basic types of case managers. These are:

- *Broker/generalist*: This type of case manager links their clients with appropriate services as rapidly as possible. The case manager provides few direct services beyond initial assessment; however, once the level of need has been determined, this type of case manager can get referrals to a variety of agencies, including drug testing services, work training, and housing. This type of case management is often found in settings involving a high volume of clients, such as probation court or hospitals.
- *Strengths-based perspective*: This form of case management develops a longer-term relationship between the client and the case manager. The two work together to develop a treatment plan based on what the individual believes are their strengths and focuses on getting treatment that involves building on those strengths. That could include non-institutional treatments, such as complementary medicine or spiritual direction.
- *Assertive community treatment*: This style involves case managers meeting clients in their "natural settings," often at home or nearby. The management system focuses on daily living needs, like prescription medications, housing, income, and help for children. Individuals meet with

their case managers on a frequent, regular basis, and the relationship is developed with the aim of the two maintaining a long-term commitment to managing the individual's substance use disorder and any co-occurring mental health issues.

• *Clinical/rehabilitation*: In this type of case management, the individual works with a case manager who provides integrated clinical treatments in addition to managing resources; these treatments can include therapy, counseling, skills development, intervention, and more. This is another long-term type of case management since the relationship between therapist/case manager and client is integral to the healing process.

### What Case Managers Can Do

Regardless of the model used to manage their clients, a case manager is expected to <u>provide six primary types of assistance</u>, especially in a substance abuse rehabilitation setting. These are:



- *Screening and assessment:* This is the initial assessment of a new client. It involves determining their condition, strengths, treatment needs, and ultimate goals.
- **Brokering for resources:** The case manager will take information gathered during their assessment and begin contacting services through the Department of Health, Social Security Administration, insurance, community partners, child welfare organizations, and vocational rehabilitation as needed.
- **Developing case plans:** The primary goal of case management, whether the relationship is short-term or long-term, is to help the client find the resources they need to become and remain healthy and self-sufficient. The case plan is essentially a roadmap, created by the case manager with extensive input from the client. In most case management models, the client must agree with the plan. Each step of the plan shows how the individual will use resources to overcome addiction, find work and housing, and maintain sobriety.
- **Determining eligibility for benefits:** Once the plan has been agreed to, the case manager helps the client fill out paperwork to apply for benefits. These could be social security or disability benefits, Medicare or Medicaid, insurance coverage, food stamps, or charity help. In some cases, this could also be contacting support groups, churches, or nonmedical treatment services.
- *Evaluating progress*: The case manager either maintains contact with the client to receive updates on progress, gathers progress reports from outside

services like rehabilitation and therapists, or both. By using milestones to track the client's progress, the case manager can determine how effective the treatment plan is and whether it should be re-evaluated.

• *Recording case progress*: Leaving a paper trail helps to track an individual's progress on a long-term basis. If the person leaves the case manager's care but then returns for support later, their original plan, level of completion, and overall effectiveness will remain on record for future reference. This can help with the development of a new plan, or it may involve a return to the original plan.

### When Is a Case Manager Needed?

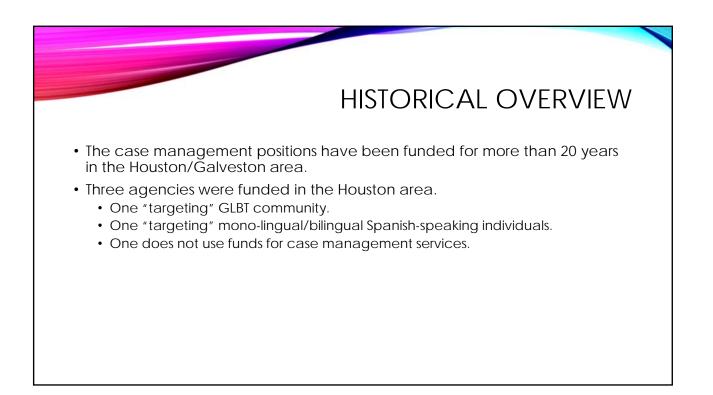


When a person overcoming substance abuse works with a case manager, they are better able to coordinate

several outpatient services. This may include detox and outpatient rehabilitation, but it can also include a continuation of care after hospitalization and inpatient rehabilitation. Finding a place in a sober living home, maintaining prescription medications, getting transportation to therapy appointments, and finding support groups are all things a case manager can help with.

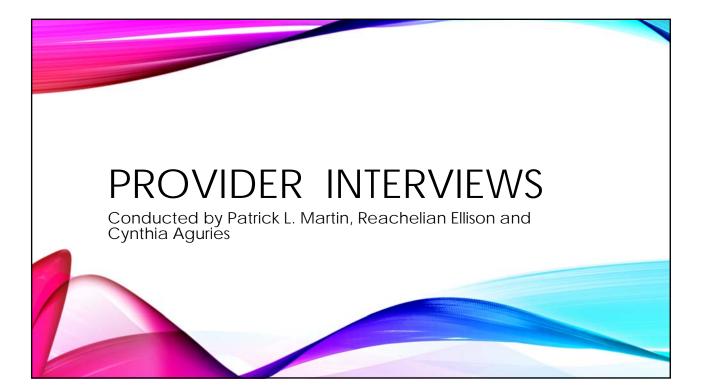
While anyone overcoming addiction can benefit from the help a case manager provides, demographics that particularly benefit include adolescents and young adults; older adults and the elderly; those who have relapsed in the past; those diagnosed with co-occurring mental health and substance abuse disorders; and those who have struggled with polydrug abuse.

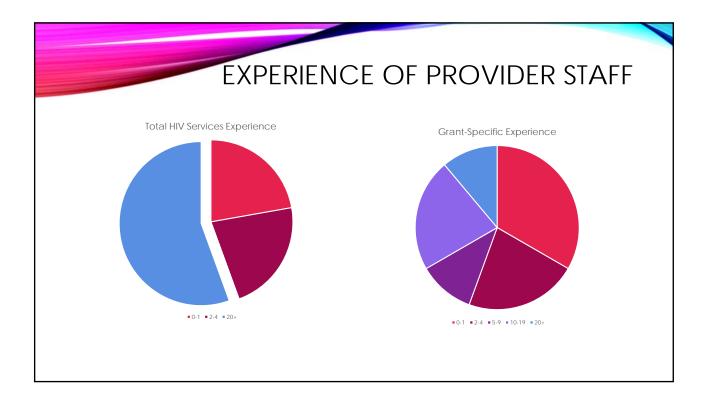


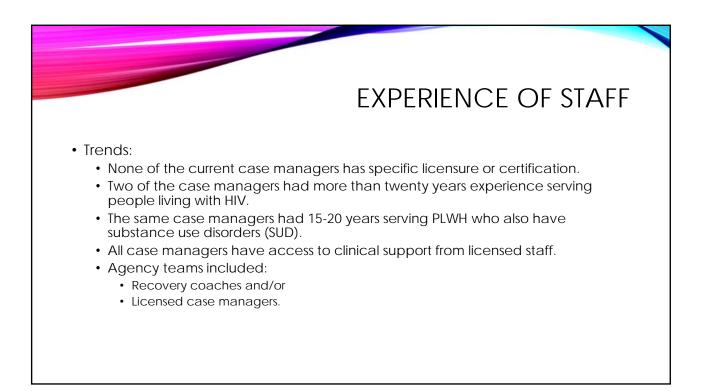


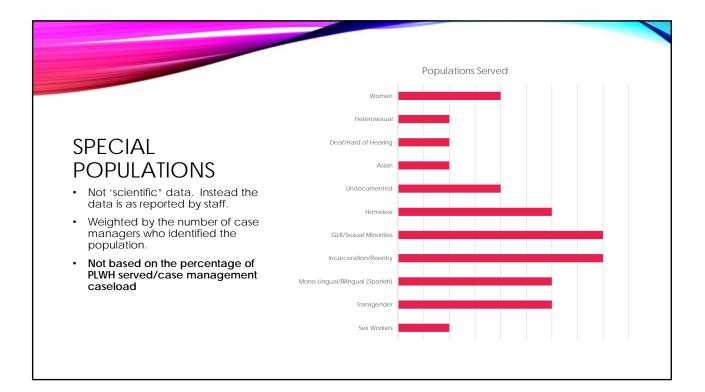
## **INTERVIEW PROCESS**

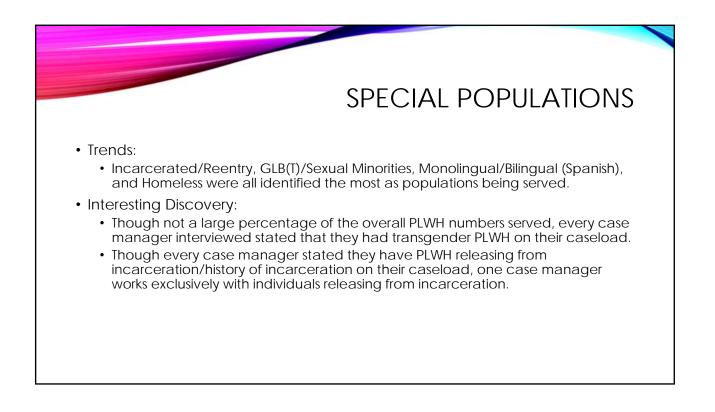
- TRG contacted the two Houston providers that were funded for case management services targeting substance use disorders.
- TRG conducted interviews with provider staff at both agencies.
  - 9 staff members interviewed including
    - Case managers (past and present),
    - Outreach workers,
    - Recovery coaches &
    - Supervisors.
- TRG conducted interviews with people living with HIV:
  - 4 people living with HIV interviewed.
  - Additional interviews are being scheduled.

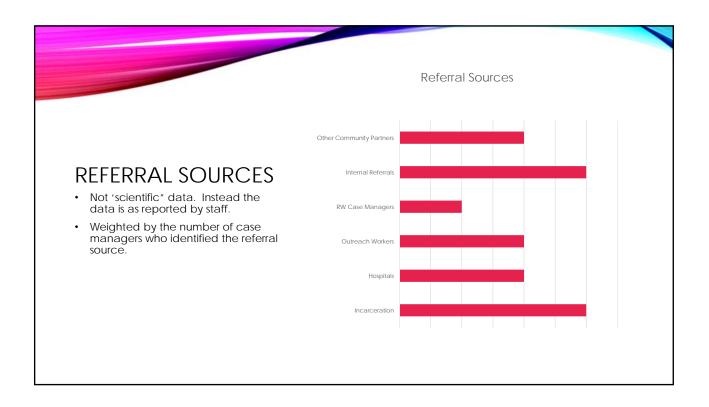


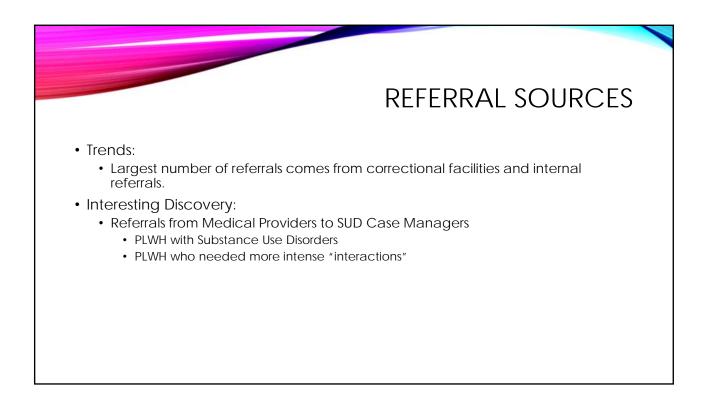


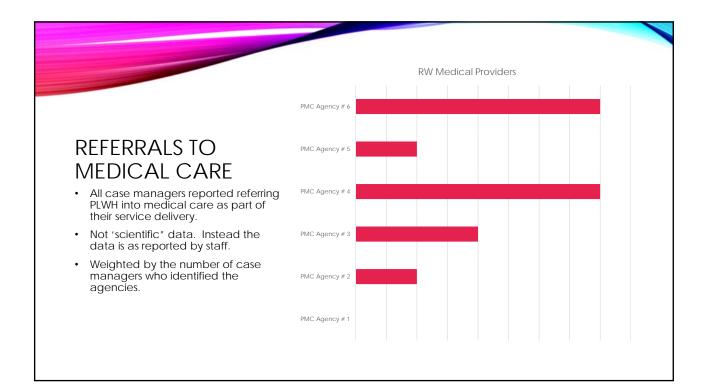


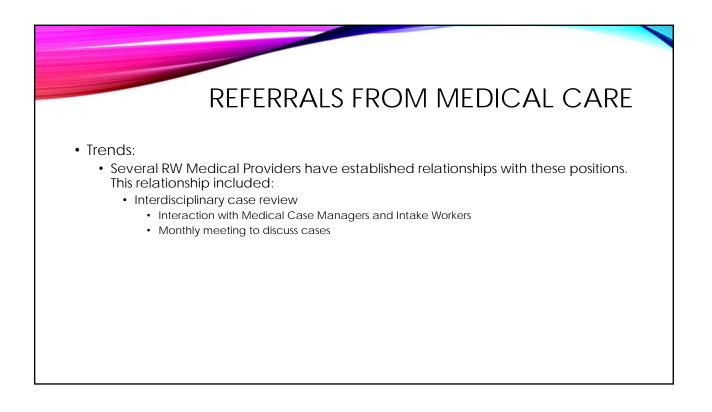


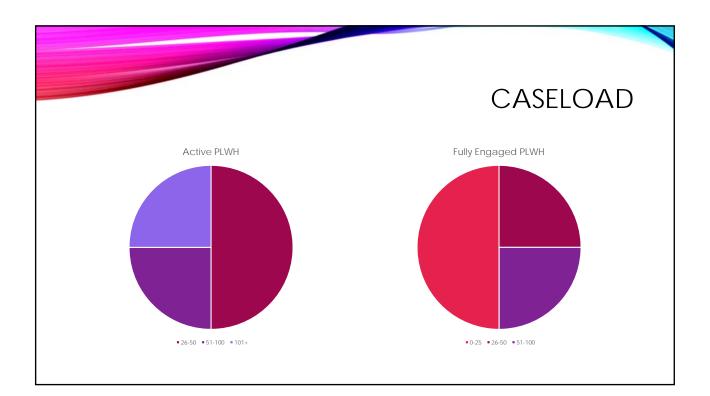


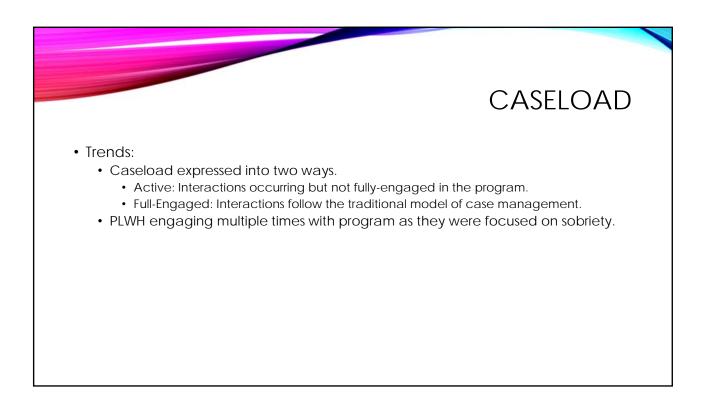






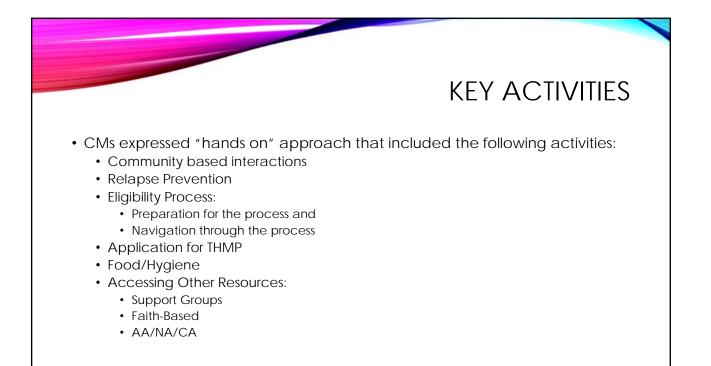




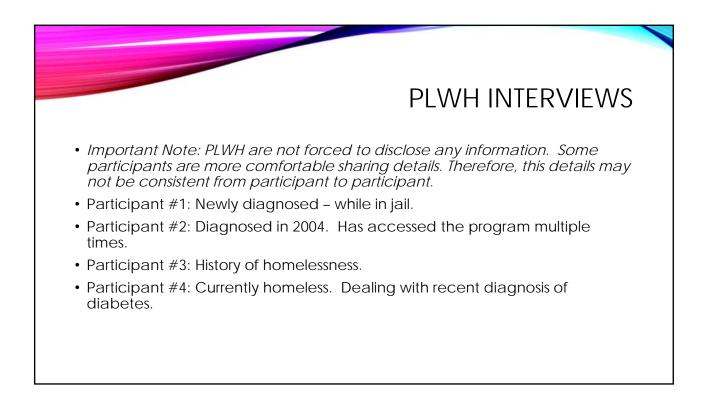


# **KEY ACTIVITIES**

- CMs expressed "hands on" approach that included the following activities:
  - Understanding the challenges of SUD
  - Coaching PLWH
  - Long-term support through changes in circumstances
  - Challenge of IDs
  - Transportation
  - Empowering PLWH in accessing systems:
    - Transgender
    - Undocumented
    - Recently Released
  - SUD Treatment
    - Knowing Treatment Resources and
    - Matching Program to PLWH

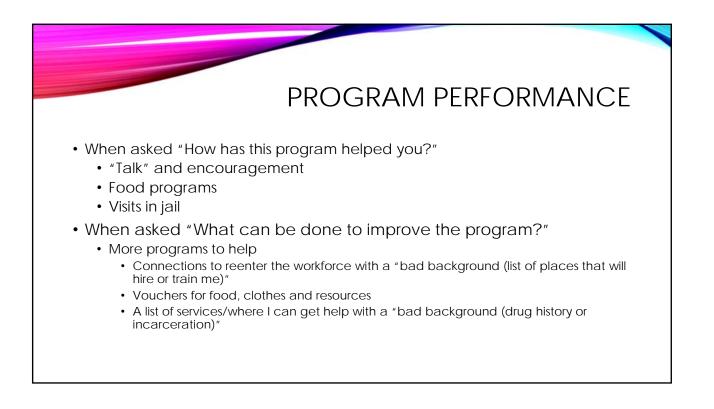






# WHAT ARE YOUR GOALS?

- When asked "What do you want from this program?"
  - Stability and follow-up
  - Assistance is obtaining long-term goals
  - Motivation and empowerment
  - Learning a new skill
    - Administrative
    - Carpentry
    - Basic computer skills



## MISSED APPOINTMENTS?

- When asked "Why Do You Miss Appointments?"
  - Lack of transportation
    - Bus fare
    - Gas
  - I forget/Short-term memory loss
    - Texts
    - Morning reminders
    - Day before reminders
  - Personal Issues
  - Depression
  - PTSD





5600 Fishers Lane • Rockville, MD 20857 www.samhsa.gov • 1-877-SAMHSA-7 (1-877-726-4727)



November 21, 2018

Dear Colleague:

As Assistant Secretary for Mental Health and Substance Use, I urge the public health and substance use treatment communities to focus on the synergistic epidemics of substance use disorder, human immunodeficiency virus (HIV) and viral hepatitis. To protect the health of our nation, we must leverage every available resource to prevent, detect, and treat these frequently co-occurring conditions. With effective implementation of evidence-based screening tools, preventive interventions, clinical treatments, and recovery supports we will improve health outcomes, prevent spread of infection, and reduce mortality in vulnerable populations.

Because drug use may weaken the immune system and lead to risky behaviors such as needle sharing and unsafe sex, people who use drugs – including injection drugs – have a greater likelihood of contracting HIV, hepatitis, and other infectious diseases.<sup>1,2</sup> In June 2018, the CDC issued a Public Health Alert regarding more than 2,500 new hepatitis A (HAV) infections across multiple states.<sup>3</sup> Over two-thirds of these infections were among individuals who use illicit drugs or were homeless. Similarly, acute hepatitis C virus (HCV) infection increased 3.5-fold from 2010 through 2016. Researchers believe the increase in acute HCV cases reflects rising rates of injection-drug use.<sup>4</sup> Almost two-thirds of persons diagnosed with acute HCV infection in the U.S. are people who inject drugs (PWID). Even acute hepatitis B infections showed sharp increases between 2006 to 2013 in states greatly affected by the opioid epidemic (Kentucky, Tennessee, and West Virginia).<sup>5</sup>

If we thoughtfully address the HIV, hepatitis and substance use disorder epidemics, we may alleviate disease burden and excess mortality for all three conditions. For example, treatment of opioid use disorder with buprenorphine increases uptake of antiretroviral treatment for HIV infection. Once stabilized, patients are more likely to begin a course of treatment for HCV

<sup>&</sup>lt;sup>1</sup> https://www.cdc.gov/hiv/group/hiv-idu.html

<sup>&</sup>lt;sup>2</sup> Paintsil E, He H, Peters C, Lindenbach BD, Heimer R: Survival of hepatitis C virus in syringes: implication for transmission among injection drug users. J Infect Dis. 2010 202(7):984-90.

<sup>&</sup>lt;sup>3</sup> https://emergency.cdc.gov/han/han00412.asp

<sup>&</sup>lt;sup>4</sup> Zibbell JE, Asher AK, Patel RC, Kupronis B, et al. Increases in acute hepatitis C virus infection related to a growing opioid epidemic and associated injection drug use, United States, 2004 to 2014. Am J Public Health. 2018;108(2):175-181.

<sup>5</sup> https://www.hhs.gov/hepatitis/learn-about-viral-hepatitis/data-and-trends/index.html

coinfection. Failure to treat individuals with opioid use disorder and HIV/HCV co-infection has serious consequences including end-stage liver disease, liver cancer, or related mortality.<sup>6</sup>

The risk of HIV and viral hepatitis transmission is lower when people who are infected know their status and receive education and treatment. The U.S. Preventive Services Task Force (USPSTF) recommends screening for HIV, HBV, and HCV for all adults at high risk, including PWID but, unfortunately, as many as 1 in 7 people with HIV and more than half of people with HBV and HCV are unaware of their status.<sup>7,8,9</sup> Since 2012, there have been more deaths due to hepatitis C than all 60 major infectious diseases combined.<sup>10</sup> And, in 2015, the rapid outbreak of HIV and HCV in Scott County, Indiana demonstrated how a lack of medical care capacity and substance use disorder (SUD) prevention and treatment resources can accelerate the devastating spread of disease.<sup>11</sup>

In most cases, private insurance and Medicare/Medicaid are required to cover preventative services with a grade A or B recommendation by the USPSTF. Thus, hepatitis A and B vaccination and HIV, HBV and HCV testing are available without a deductible or co-pay for most Americans.<sup>12</sup> Furthermore, Medicaid provides flexibility for states to improve care coordination and treatment for individuals living with SUD and those with HIV. SUD treatment providers without onsite rapid testing, vaccination, or prophylaxis prescribing, must form close partnerships with public health and/or primary care partners such as Federally Qualified Health Centers to which patients may be referred for these services to ensure receipt of necessary and ongoing care for health conditions including HIV and viral hepatitis.<sup>13</sup> In addition, peer navigators help increase access to care, treatment adherence, and viral suppression. Follow up and coordination with public health partners is essential.

SUD providers can help people with the epidemic conditions of substance use disorder, HIV, and viral hepatitis by focusing on the following goals:

- 1. Reduce and eliminate alcohol and drug use
- 2. Provide evidence-based treatment for substance use disorders
- 3. Assist patients to get tested for HIV and viral hepatitis
- 4. Educate about prevention of substance use disorders and infectious diseases
- 5. Assure that those with substance use disorder(s) and/or infectious diseases get treatment
- 6. Provide post-exposure prophylaxis where clinically indicated
- 7. Encourage patients to practice safer sex every time

<sup>&</sup>lt;sup>6</sup> https://www.drugabuse.gov/publications/drugfacts/drug-use-viral-infections-hiv-hepatitis

<sup>&</sup>lt;sup>7</sup> https://www.cdc.gov/hiv/pdf/library/factsheets/cdc-hiv-care-continuum.pdf

<sup>&</sup>lt;sup>8</sup> https://www.hhs.gov/hepatitis/learn-about-viral-hepatitis/data-and-trends/index.html

<sup>&</sup>lt;sup>9</sup> https://www.uspreventiveservicestaskforce.org/Page/Document/UpdateSummaryFinal/hepatitis-c-screening

<sup>&</sup>lt;sup>10</sup> https://www.drugabuse.gov/publications/drugfacts/drug-use-viral-infections-hiv-hepatitis

<sup>&</sup>lt;sup>11</sup> Peters PJ, Pontones P, Hoover KW, et al. HIV infection linked to injection use of oxymorphone in Indiana, 2014-2015. N Engl J Med. 2016;375(3):229-39.

<sup>&</sup>lt;sup>12</sup> The White House. National HIV/AIDS Strategy for the United States: Updated to 2020.; 2015.

<sup>&</sup>lt;sup>13</sup> Aletraris L, Roman PM. Provision of onsite HIV Services in Substance Use Disorder Treatment Programs: A Longitudinal Analysis. *J Subst Abuse Treat*. 2015;57:1-8. doi:10.1016/j.jsat.2015.04.005.

23 of 23

Along every step of the continuum, we each have a chance to reduce disease and improve health. Thank you for the work you do to save lives and improve the health of the American people.

Sincerely,

Elinore F. McCance-Katz, M.D., Ph.D. Assistant Secretary for Mental Health and Substance Use